



CPAs AND
BUSINESS ADVISORS



W-A-Y Academy - Flint
Audited Financial Statements

June 30, 2017

Prepared by Taylor & Morgan, P.C.

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W-A-Y ACADEMY - FLINT
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INDEPENDENT AUDITORS' REPORT

September 29, 2017

Board of Directors
W-A-Y Academy - Flint

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of W-A-Y Academy - Flint as of and for the year ended June 30, 2017, and the related notes to the financial statements, which collectively comprise the Academy's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control, relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

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Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of W-A-Y Academy - Flint as of June 30, 2017 and the respective changes in financial position for the year then ended in conformity with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and budgetary comparison information on pages 3-10 and 25 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other information

The introductory section titled management's discussion and analysis has not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on it.

Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated September 29, 2017 on our consideration of W-A-Y Academy - Flint's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, grant agreements, and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering W-A-Y Academy - Flint's internal control over financial reporting and compliance.

Sincerely,

Taylor & Morgan, P.C.

Taylor & Morgan, P.C.
Certified Public Accountants

MANAGEMENT'S DISCUSSION AND ANALYSIS
(MD & A)

W-A-Y Academy - Flint

Management's Discussion and Analysis For Fiscal Year Ended June 30, 2017

W-A-Y Academy - Flint is a grade 7-12 Public School Academy located in Flint, Michigan. This Management's Discussion and Analysis, a requirement of GASB 34, is intended to be the Academy administration's discussion and analysis of the financial results for the fiscal year ended June 30, 2017.

OVERVIEW OF THE FINANCIAL STATEMENTS

U.S. generally accepted accounting principles (GAAP) according to GASB 34 requires the reporting of two types of financial statements: Government-wide Financial Statements and Fund Financial Statements.

Fund Financial Statements:

For the most part, the fund financial statements are comparable to general purpose financial statements. The primary difference is that the Account Groups: General Fixed Assets and General Long-Term Debt are not reported. The fund level statements are reported on a modified accrual basis. Only those assets that are "measurable" and "currently available" are reported. Liabilities are recognized to the extent they are normally expected to be paid with current financial resources.

The fund statements are formatted to comply with the legal requirements of the Michigan Department of Education's "Accounting Manual." In the State of Michigan, the Academy's major instruction and instructional support activities are reported in the General Fund. Additional governmental activities are reported in their relevant Special Revenue Funds.

In the fund financial statements, capital assets purchased are reported as expenditures in the year of acquisition. No asset is reported. The issuance of debt is recorded as a financial resource. Payments of principal and interest on long-term obligations are recorded as expenditures. Future year's debt obligations are not recorded.

Government-wide Financial Statements:

The Government-wide financial statements are maintained using the "full accrual" basis. They report all of the Academy's assets and liabilities, both short and long term, regardless if they are "currently available" or not. Capital assets and long-term obligations of the Academy are reported in the Statement of Net Position of the Government-wide financial statements.

W-A-Y Academy - Flint

Management's Discussion and Analysis For Fiscal Year Ended June 30, 2017

FINANCIAL ANALYSIS OF THE ACADEMY AS A WHOLE

Summary of Net Position:

The following summarizes the net position for the fiscal year ended June 30, 2017:

	<u>Governmental Activities</u>
Assets	
Cash and Cash Equivalents	\$ 27,555
Accounts Receivable	7,271
Prepays	15,402
Due from Other Governmental Units	423,001
Capital Assets	
Building Improvements	203,500
Less: Accumulated Depreciation	<u>(54,267)</u>
Net Capital Assets	<u>149,233</u>
 Total Assets	 622,462
Liabilities	
Accounts Payable	364,425
State Aid Loan	91,120
Long-Term Liabilities:	
Due within one year	<u>22,611</u>
 Total Liabilities	 <u>478,156</u>
Net Position	
Net Investment In Capital Assets	126,622
Unrestricted	<u>17,684</u>
 Total Net Position	 <u>\$ 144,306</u>

W-A-Y Academy - Flint

Management's Discussion and Analysis For Fiscal Year Ended June 30, 2017

The change in net position is summarized as follows:

2016-2017 was W-A-Y Academy – Flint's fourth year of operation. W-A-Y Academy-Flint borrowed \$ 509,000 in a State Aid Note to assist with cash flow needs. Enrollment decreased 37 students from 2015-2016 to 2016-2017 with 246 students and 209 students respectively.

	Expenses	Program Revenues		Net (Expense) Revenue and Changes in Net Position
		Charges for Services	Operating Grants and Contributions	
Functions/Programs				
Governmental Activities				
Basic Programs	\$ 831,034	\$ -	\$ 181,710	\$ (649,324)
Added Needs	276,068	-	284,176	8,108
Support Services	902,340	-	13,627	(888,713)
Food Service	1,490	-	4,726	3,236
Unallocated Depreciation	2,035	-	-	(2,035)
Total Governmental Activities	\$ 2,012,967	\$ -	\$ 484,239	(1,528,728)
General Purpose Revenues				
State School Aid - Unrestricted				1,526,578
Miscellaneous				56,217
Total General Revenue				1,582,795
Change in Net Position				54,067
Net Position - July 1				90,239
Net Position - June 30				\$ 144,306

FINANCIAL ANALYSIS OF THE ACADEMY'S FUNDS

Factors affecting the change in net position during the year are discussed below: 2016-2017 was the fourth year of operation for W-A-Y Academy - Flint. Initial revenues and expenditures both decreased due to a reduction in anticipated students at the both the Flint campus and the Washtenaw campus. Overall enrollment decreased slightly between fiscal year 2016 and fiscal year 2017 by 37 students. The Academy utilized Consolidated Grant Funds to support the Academy.

W-A-Y Academy - Flint

Management's Discussion and Analysis For Fiscal Year Ended June 30, 2017

A. Results of Operations: For the fiscal year ended June 30, 2017, the results of the Academy's operations were:

	<u>General Fund</u>	<u>Non-Major Governmental Fund Food Service</u>	<u>Total Governmental Funds</u>
Revenues			
Other Local Sources	\$ 56,217	\$ -	\$ 56,217
State Sources	1,723,319	4,726	1,728,045
Federal Sources	<u>269,145</u>	<u>-</u>	<u>269,145</u>
Total Revenues	2,048,681	4,726	2,053,407
Expenditures			
Instruction			
Basic Programs	814,754	-	814,754
Added Needs	<u>276,068</u>	<u>-</u>	<u>276,068</u>
Total Instruction	1,090,822		1,090,822
Support Services			
Pupil Services	33,743	-	33,743
Instructional Staff	85,057	-	85,057
General Administration	96,051	-	96,051
School Administration	96,585	-	96,585
Business Services	79,419	-	79,419
Operation & Maintenance	313,565	-	313,565
Transportation	4,315	-	4,315
Personnel & Information	186,786	-	186,786
Community Services	4,784	-	4,784
Other	<u>-</u>	<u>1,490</u>	<u>1,490</u>
Total Support Services	<u>900,305</u>	<u>1,490</u>	<u>901,795</u>
Total Expenditures	<u>1,991,127</u>	<u>1,490</u>	<u>1,992,617</u>
Excess/(Deficiency of Revenues over/(under) Expenditures	57,554	3,236	60,790
Other Financing Sources/(Uses)			
Other Financing Sources	13,627	-	13,627
Other Financing (Uses)	<u>(67,833)</u>	<u>-</u>	<u>(67,833)</u>
Total Other Financing Sources/(Uses)	(54,206)	-	(54,206)
Net Changes in Fund Balance	3,348	3,236	6,584
Fund Balance - July 1	<u>11,100</u>	<u>-</u>	<u>11,100</u>
Fund Balance - June 30	<u>\$ 14,448</u>	<u>\$ 3,236</u>	<u>\$ 17,684</u>

W-A-Y Academy - Flint

Management's Discussion and Analysis For Fiscal Year Ended June 30, 2017

B. Unrestricted State Aid

State aid revenue is determined by the following variables:

- Per Student, Foundation Allowance: Annually, the State of Michigan sets the per student foundation allowance. The W-A-Y Academy – Flint foundation allowance was \$7,511 per pupil.
- Student Enrollment: The Academy's student enrollment for the fall count of 2016-17 was 211 students. Enrollment decreased 12 students or 5.6% to 199 for the supplemental count in February. A large part of the reduction was due to December graduates. To calculate total state aid to be provided by the foundation allowance, a blend of 90% of the fall count and 10% of the previous February count is multiplied by the Academy's foundation allowance.

Subsequent to year-end June 30, 2017, preliminary student enrollments for 2017 - 2018 indicate that the 2017 fall student enrollment will continue to remain stable in the fall despite closing the Washtenaw Campus at fiscal yearend. The expected increase in enrollment is due to targeted recruitment at the district's existing location on East Kearsley Street in Flint.

W-A-Y Academy - Flint

Management's Discussion and Analysis For Fiscal Year Ended June 30, 2017

C. General Fund Budgetary Highlights

General Fund Operations

The Academy's revenues from General Fund operations exceeded expenditures by \$3,348 for the fiscal year ended June 30, 2017.

Final Budget vs. Actual

	Budget		Actual	Variance with Final Budget Positive (Negative)
	Original	Final		
Revenues				
Local Sources	\$ 39,403	\$ 53,334	\$ 56,217	\$ 2,883
State Sources	1,957,144	1,723,319	1,723,319	-
Federal Sources	241,041	350,147	269,145	(81,002)
Total Revenues	2,237,588	2,126,800	2,048,681	(78,119)
Expenditures				
Education				
Instruction				
Basic Programs	1,194,288	829,203	814,754	14,449
Added Needs	324,534	337,521	276,068	61,453
Supporting Services				
Pupil Services	41,950	29,760	33,743	(3,983)
Instructional Staff	24,656	93,699	85,057	8,642
General Administration	123,941	77,727	96,051	(18,324)
School Administration	2,782	97,966	96,585	1,381
Business Services	49,428	79,474	79,419	55
Operation & Maintenance	336,141	383,020	313,565	69,455
Transportation	3,450	9,222	4,315	4,907
Personnel & Information	154,031	189,720	186,786	2,934
Community Services	-	5,500	4,784	716
Total Expenditures	2,255,201	2,132,812	1,991,127	141,685
Excess of Revenues Over/(Under) Expenditures	(17,613)	(6,012)	57,554	63,566
Other Financing Sources/(Uses)				
Other Financing Sources	18,350	15,513	13,627	(1,886)
Other Financing (Uses)	(269)	(8,938)	(67,833)	(58,895)
Total Other Financing Sources/(Uses)	18,081	6,575	(54,206)	(60,781)
Excess/(deficiency) of revenues over/(under) expenditures and other financing sources/(uses)	468	563	3,348	2,785
Fund Balance - July 1	11,100	11,100	11,100	-
Fund Balance - June 30	\$ 11,568	\$ 11,663	\$ 14,448	\$ 2,785

W-A-Y Academy - Flint

Management's Discussion and Analysis For Fiscal Year Ended June 30, 2017

Original vs. Final Budget

The Uniform Budget Act of the State of Michigan requires that the local Board of Education approve the original budget for the upcoming fiscal year prior to July 1 of the start of the fiscal year.

As a matter of practice, W-A-Y Academy amends its budget periodically as needed during the school year. For the fiscal year 2016-2017, the budget was amended in January 2017 and June 2017. The June 15, 2017 budget amendment was the final budget for the fiscal year. The W-A-Y Academy - Flint Board does not budget for expenditures covered by grants or for the grant revenue until an award is received. The General Fund does budget for capital outlays in the original budget.

Change from Original to Final General Fund Budget

Revenues:

Total Revenues Original Budget	\$ 2,237,588
Total Revenues Final Budget	<u>2,126,800</u>
Decrease in Budgeted Revenues	<u>\$ 110,788</u>

The Academy's final general fund revenues were less than the final budget by \$78,119 a variance of 3.6%. This variance was primarily a result of unspent federal grant allocations awarded to the W-A-Y Academy-Flint. Those allocations are available through September 30 and it is anticipated that a majority of these unspent allocations at June 30 will be used before the end of the grant period.

The following are the significant changes in revenues from the original budget:

- Decrease in student enrollment over initial projections.
- Adjustment to actual grant allocations as estimates were used in the original budget.

Expenditures:

The Academy's budget for expenditures changed as follows during the year:

Total Expenditures Original Budget	\$ 2,255,201
Total Expenditures Final Budget	<u>2,132,812</u>
Increase in Budgeted Expenditures	<u>\$ 122,389</u>

The Academy's actual expenditures were under the final budget by \$ 141,685 a variance of 6.6%. These cost reductions were a result of unspent federal grant allocations. These allocations are available through September 30 and it is anticipated that a majority of these unspent funds will be used before the end of the grant period. Cost savings were also realized due to restructuring and changing internet providers for students.

The following are the significant changes in expenditures from the original budget:

- Adjustment to actual state and federal grant allocations expenditures as estimates were used in the original budget. The Academy broadened grant services due to an increase in grant allocations.
- Adjustment was made to update budgeted line-item for salaries and benefits due to actual staffing costs.
- Management and authorizer fees adjusted due to state and federal grant allocation changes.

W-A-Y Academy - Flint

Management's Discussion and Analysis For Fiscal Year Ended June 30, 2017

ECONOMIC FACTORS AND NEXT YEAR'S BUDGET

The Preliminary Budget for the 2017-18 fiscal year was adopted by the Board of Education on June 15, 2017. Few definite factors were known as the budget was being drafted, and others were unknown and needed to be projected with management's best estimates based on perceived interest from the community. Some key factors and estimates used in the 2017-18 budget preparation process include:

- Projected 2017-2018 increase of \$120 will bring the actual allowance to \$7,631 per pupil.
- Enrollment projections of 210 students in grades 7-12:
- Budgetary increases to accommodate increased rent costs and utility costs.

Since the Academy's revenue is heavily dependent on State funding and the health of the State's School Aid Fund, the actual revenue received depends on the State's ability to collect revenues to fund its appropriation to School Districts and Public School Academies. The State periodically holds revenue-estimating conferences to estimate what the State's available resources will be throughout the remainder of its fiscal year.

CONTACTING THE ACADEMY'S MANAGEMENT

This financial report is designed to provide our citizens and taxpayers with a general overview of the Academy's finances. If you have questions about this report or need additional information, please contact Kelli Glenn, Director of Finance, at 369 Main Street, Belleville, Michigan, 48111 (313-444-9292).

BASIC FINANCIAL STATEMENTS

W-A-Y ACADEMY - FLINT
STATEMENT OF NET POSITION
JUNE 30, 2017

		<u>Governmental Activities</u>
Assets		
Cash and Cash Equivalents	\$	27,555
Accounts Receivable		7,271
Prepays		15,402
Due from Other Governmental Units		423,001
Capital Assets		
Building Improvements		203,500
Less: Accumulated Depreciation		<u>(54,267)</u>
Net Capital Assets		<u>149,233</u>
Total Assets		622,462
 Liabilities		
Accounts Payable		364,425
State Aid Loan		91,120
Long-Term Liabilities:		
Due within one year		<u>22,611</u>
Total Liabilities		<u>478,156</u>
 Net Position		
Net Investment In Capital Assets		126,622
Unrestricted		<u>17,684</u>
Total Net Position	\$	<u><u>144,306</u></u>

See accompanying notes to basic financial statements

W-A-Y ACADEMY - FLINT
STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED JUNE 30, 2017

	Expenses	Program Revenues		Net (Expense) Revenue and Changes in Net Position
		Charges for Services	Operating Grants and Contributions	
Functions/Programs				
Governmental Activities				
Basic Programs	\$ 831,034	\$ -	\$ 181,710	\$ (649,324)
Added Needs	276,068	-	284,176	8,108
Support Services	902,340	-	13,627	(888,713)
Food Service	1,490	-	4,726	3,236
Unallocated Depreciation	2,035	-	-	(2,035)
Total Governmental Activities	\$ 2,012,967	\$ -	\$ 484,239	(1,528,728)
General Purpose Revenues				
State School Aid - Unrestricted				1,526,578
Miscellaneous				56,217
			Total General Revenue	1,582,795
			Change in Net Position	54,067
			Net Position - July 1	90,239
			Net Position - June 30	\$ 144,306

See accompanying notes to basic financial statements

W-A-Y ACADEMY - FLINT
BALANCE SHEET
GOVERNMENTAL FUNDS
JUNE 30, 2017

	General Fund	Non-Major Governmental Fund Food Service	Total Governmental Funds
Assets			
Cash and Cash Equivalents	\$ 27,555	\$ -	\$ 27,555
Accounts Receivable	7,271	-	7,271
Prepays	15,402	-	15,402
Due from Other Funds	-	3,236	3,236
Due from Other Governmental Units	423,001	-	423,001
Total Assets	\$ 473,229	\$ 3,236	\$ 476,465
Liabilities and Fund Balance			
Current Liabilities			
Accounts Payable	\$ 364,425	\$ -	\$ 364,425
State Aid Loan	91,120	-	91,120
Due to Other Funds	3,236	-	3,236
Total Current Liabilities	458,781	-	458,781
Fund Balance			
Non-Spendable	14,448	-	14,448
Restricted for:			
Food Service		3,236	3,236
Assigned	-	-	-
Unassigned	-	-	-
Total Fund Balance	14,448	3,236	17,684
Total Liabilities and Fund Balance	\$ 473,229	\$ 3,236	\$ 476,465

See accompanying notes to basic financial statements

W-A-Y ACADEMY - FLINT
RECONCILIATION OF TOTAL GOVERNMENTAL FUND BALANCES
TO NET POSITION OF GOVERNMENTAL ACTIVITIES
JUNE 30, 2017

Total Governmental Fund Balances		\$	17,684
Amounts reported for governmental activities in the Statement of Net Position are different because:			
Capital Assets used in governmental activities are not financial resources and therefore are not reported as assets in governmental funds			
Cost of Capital Assets	\$	203,500	
Accumulated Depreciation		<u>(54,267)</u>	149,233
Long-Term Liabilities are not due and payable in the current period and therefore are not reported as liabilities in the funds. Long-Term Liabilities at year end consist of:			
Installment Loans	\$	<u>22,611</u>	<u>(22,611)</u>
Total Net Position - Governmental Activities		\$	<u><u>144,306</u></u>

See accompanying notes to basic financial statements

W-A-Y ACADEMY - FLINT
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
GOVERNMENTAL FUNDS
FOR THE YEAR ENDED JUNE 30, 2017

	General Fund	Non-Major Governmental Fund Food Service	Total Governmental Funds
Revenues			
Other Local Sources	\$ 56,217	\$ -	\$ 56,217
State Sources	1,723,319	4,726	1,728,045
Federal Sources	269,145	-	269,145
Total Revenues	2,048,681	4,726	2,053,407
Expenditures			
Instruction			
Basic Programs	814,754	-	814,754
Added Needs	276,068	-	276,068
Total Instruction	1,090,822	-	1,090,822
Support Services			
Pupil Services	33,743	-	33,743
Instructional Staff	85,057	-	85,057
General Administration	96,051	-	96,051
School Administration	96,585	-	96,585
Business Services	79,419	-	79,419
Operation & Maintenance	313,565	-	313,565
Transportation	4,315	-	4,315
Personnel & Information	186,786	-	186,786
Community Services	4,784	-	4,784
Other	-	1,490	1,490
Total Support Services	900,305	1,490	901,795
Total Expenditures	1,991,127	1,490	1,992,617
Excess/(Deficiency of Revenues over/(under) Expenditures	57,554	3,236	60,790
Other Financing Sources/(Uses)			
Other Financing Sources	13,627	-	13,627
Other Financing (Uses)	(67,833)	-	(67,833)
Total Other Financing Sources/(Uses)	(54,206)	-	(54,206)
Net Changes in Fund Balance	3,348	3,236	6,584
Fund Balance - July 1	11,100	-	11,100
Fund Balance - June 30	\$ 14,448	\$ 3,236	\$ 17,684

See accompanying notes to basic financial statements

W-A-Y ACADEMY - FLINT
 RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES
 AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS
 TO THE STATEMENT OF ACTIVITIES
 FOR THE YEAR ENDED JUNE 30, 2017

Total Net Change in Fund Balances - Governmental Funds	\$	6,584
<p>Amounts reported for governmental activities in the Statement of Activities are different because:</p> <p>Governmental Funds report capital outlays as expenditures. However, in the Statement of Activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which depreciation exceeded capital outlay in the current period.</p>		
Capitalized Assets	\$	-
Depreciation Expense		(20,350)
		<u>(20,350)</u>
Repayment of note principal is an expenditure in the Governmental Funds, but the repayment reduces Long-Term Liabilities in the Statement of Net Position. This is the amount of repayments reported as expenditures in the Governmental Funds.		67,833
		<u>67,833</u>
Change in Net Position of Governmental Activities	\$	<u><u>54,067</u></u>

See accompanying notes to basic financial statements

NOTES TO FINANCIAL STATEMENTS

W-A-Y ACADEMY - FLINT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2017

Note 1 - Summary of Significant Accounting Policies

Reporting Entity

The accompanying basic financial statements have been prepared in accordance with criteria established by the GASB for determining the various governmental organizations to be included in the reporting entity. These criteria include oversight responsibility, scope of public service, and special financing arrangements. Based on application of the criteria, the entity does not contain component units.

The Academy receives funding from local, state, and federal government sources and must comply with the accompanying requirements of these funding source entities. However, the Academy is not included in any other governmental "reporting entity" body that has separate legal standing and is fiscally independent of the governmental entities. As such, the Board of Trustees has decision-making authority, the authority to determine its budget, the power to designate management, the ability to significantly influence operations, and primary accountability for fiscal matters.

Basic Financial Statements – Government-wide Statements

The Academy's basic financial statements include both government-wide (reporting the Academy as a whole) and fund financial statements (reporting the Academy's major funds). The government-wide financial statements categorize primary activities as either governmental or business type. All of the Academy's activities are classified as governmental activities. Fiduciary funds are not included in the government-wide financial statements.

In the government-wide Statement of Net Position, the governmental activities column is presented on a consolidated basis and is reported on a full-accrual economic resource basis, which recognizes all long-term assets and receivables as well as long-term debt and obligations. The Academy's net position is reported in three parts: invested in capital assets net of related debt; restricted net position; and unrestricted net position. The Academy first utilizes restricted resources to finance qualifying activities.

The government-wide Statement of Activities reports both the gross and net cost of each of the Academy's functions. General government revenues (certain intergovernmental revenues, fines, permits and charges, etc.) also support the functions. The Statement of Activities reduces gross expenses by related program revenues, operating and capital grants. Program revenues must be directly associated with the function. Operating grants include operating-specific and discretionary grants. The net costs by function are normally covered by general revenue (state and federal sources, interest income, etc.).

The Academy does not allocate indirect costs. Inter-fund transactions have been eliminated in the government-wide financial statements.

Basic Financial Statements - Fund Financial Statements

The accounts of the Academy are organized on the basis of funds, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund balance, revenues, and expenditures. Government resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled. The various funds are grouped, in the combined financial statements in this report; into two generic fund types in one broad fund category as follows:

Governmental Funds

Governmental funds are those funds through which most academy functions typically are financed. The acquisition, use, and balances of the Academy's expendable financial resources and the related current liabilities are accounted for through governmental funds.

W-A-Y ACADEMY - FLINT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2017

Note 1 - Summary of Significant Accounting Policies (continued)

General Fund - The General Fund is used to record the general operations of the Academy pertaining to education and those operations not provided for in other funds. Included are all transactions related to the approved current operating budget.

Special Revenue Funds - The Special Revenue Fund is used to segregate the transactions of particular activities from regular revenue and expenditure accounts. The Academy maintains full control of this fund. The Academy maintained a food service fund in this category.

Basis of Accounting/Measurement Focus

The accounting and financial reporting treatment applied to a fund is determined by its measurement focus. All governmental fund types and expendable trust funds are accounted for using a current financial resources measurement focus. With this measurement focus, only current assets and current liabilities generally are included on the balance sheet. Operating statements of these funds present increases (revenues and other financing sources) and decreases (expenditures and other financing uses) in current assets. Accordingly, they are said to present a summary of sources and uses of "available spendable resources" during a period.

Accrual

Governmental activity in the government-wide financial statements is presented on the accrual basis of accounting. Revenues are recognized when earned and expenses are recognized when incurred.

Modified Accrual

The governmental funds financial statements are presented on the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recorded when susceptible to accrual; i.e., both measurable and available. "Available" means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are generally recognized under the modified accrual basis of accounting when the related liability is incurred. The exception to this general rule is that principal and interest on general obligation long-term debt is recognized when due.

Those revenues susceptible to accrual are state aid, interest revenue, grants and charges for services. Other revenue is recorded when received.

Cash and Investments – Cash and cash equivalents include amounts in demand deposits, sweep accounts, and certificate of deposits with original maturities less than 180 days. The Academy reports its investments in accordance with Governmental Accounting Standards Board (GASB) *Statement No. 31, Accounting and Financial Reporting for Certain Investments and for External Investment Pools* and *No. 40, Deposits and Investment Risk Disclosures*. Under these standards, certain investments are valued at fair values when quoted market prices are not available. The standards also provide that certain investments are valued at cost (or amortized cost) when they are of a short-term duration, the rate of return is fixed, and the Academy intends to hold the investment until maturity. Accordingly, investments in banker acceptances and commercial paper are recorded at amortized cost.

State statutes authorize the Academy to invest in bonds and other direct and certain indirect obligations of the U.S. Treasury, certificates of deposit, savings accounts, deposit accounts, or depository receipts of a bank, savings and loan association, or credit union, which is a member of the Federal Deposit Insurance Corporation (FDIC), Federal Savings and Loan Insurance Corporation (FSLIC), or National Credit Union Administration (NCUA), respectively; and in commercial paper rated at the time of purchase within the three highest classifications established by no less than two standard rating services and which matures not more than 270 days after the date of purchase.

W-A-Y ACADEMY - FLINT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2017

Note 1 - Summary of Significant Accounting Policies (continued)

Cash and Investments (continued)

The Academy is also authorized to invest in U.S. Government or federal agency obligation repurchase agreements, bankers' acceptances of U.S. banks, mutual funds composed of investments outlined above, and investment pools, as authorized by the surplus funds investment pool act, Act. No. 367 of the Public Acts of 1982, being sections 129.11 to 129.118 of the Michigan Compiled Laws, composed entirely of instruments that are legal for direct investment by an academy.

Inventories - Items purchased for future use are recorded as inventory and charged to expenditure accounts when requisitioned for use. The Academy had no inventory as of June 30, 2017.

Capital Assets - The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend asset lives are not capitalized. Improvements are capitalized and depreciated over the remaining useful lives of the related fixed assets. The Academy's policy is to capitalize assets with a cost that equals or exceeds \$5,000.

Depreciation on all assets is computed on the straight-line basis over the estimated useful lives as follows:

Buildings and additions	20 – 50 years
Buses and other vehicles	5 – 10 years
Furniture and equipment	5 – 20 years

Use of Estimates - The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Economic Dependency – The Academy receives approximately 83% of its operating revenue from the State of Michigan.

Note 2 - Budget and Budgetary Accounting

The State of Michigan adopted a Uniform Budgeting and Accounting Act (Act) applicable to all local governmental entities in the state. The law requires appropriation acts to be adopted for General, Special Revenue, and Debt Retirement Funds and an informational study of Capital Project Funds of academies prior to the expenditure of monies in a fiscal year.

The Board of Education adopts appropriations utilizing the modified accrual basis of accounting for all governmental funds. The appropriation level adopted by the Board is the level of control authorized by the Act. The Act requires expenditures to be budgeted on a functional basis. An Academy is not considered to be in violation of the Act if reasonable procedures are in use by the Academy to detect violations.

The Academy follows these procedures in establishing the budgetary data reflected in the financial statements:

W-A-Y ACADEMY - FLINT
 NOTES TO FINANCIAL STATEMENTS
 JUNE 30, 2017

Note 2 - Budget and Budgetary Accounting (continued)

1. The Academy's CEO submits to the Board of Trustees a proposed budget by July 1 of each year. The budget includes proposed expenditures and the means of financing them.
2. The CEO is authorized to transfer budgeted amounts between functions within any fund with the approval of the Board of Trustees; however, any revisions that alter the total expenditures of any fund must be approved by the Board of Trustees.
3. The budget for the General Fund is adopted on a basis consistent with generally accepted accounting principles.
4. Budgeted amounts are as originally adopted, or as amended by the Board of Trustees throughout the year. Individual amendments were not material in relation to the original appropriations, which were amended.
5. Appropriations lapse at year-end and, therefore, cancel all encumbrances. These appropriations are reestablished at the beginning of the following year.

A schedule comparing actual results of operations to the budgeted amounts (at the level of control adopted by the Board of Trustees) for the General Fund is presented as required supplementary information.

Budgetary information

Public Act 621 of 1978, as amended, provides that a local unit shall not incur expenditures in excess of the amount budgeted. In the body of the financial statements, the Academy's actual and budgeted expenditures for the period have been shown as adopted by function on a modified accrual basis.

Excess of expenditures over appropriations in budgeted funds

During the year, the Academy incurred expenditures in the General Fund which were in excess of the amounts appropriated, as follows:

<u>Budget Item</u>	<u>Budget</u>	<u>Actual</u>	<u>Variance</u>
Pupil Services	\$ 29,760	\$ 33,743	\$ (3,983)
General Administration	\$ 77,727	\$ 96,051	\$ (18,324)
Other Financing Uses	\$ 8,938	\$ 67,833	\$ (58,895)

The final amended budget anticipated revenues exceeding expenditures by \$563. Actual revenues exceeded expenditures by \$3,348 a positive variance of \$2,785.

W-A-Y ACADEMY - FLINT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2017

Note 3 - Cash and Investments

Interest Rate Risk

This is the risk that changes in interest rates will adversely affect the fair value of an investment. Investments held for longer periods are subject to increased risk of adverse interest rate changes. The Academy's policy provides that to the extent practicable, investments are matched with anticipated cash flows. Investments are diversified to minimize the risk of loss resulting from over-concentration of assets in a specific maturity period, a single issuer, or an individual class of securities and are invested primarily in shorter-term securities, liquid asset funds, money market mutual funds, or similar investment pools.

Concentration of Credit Risk

This is the risk of loss attributed to the magnitude of the Academy's investment in a single issuer. Cumulatively, portfolios of the Academy may not be invested in any given financial institution in excess of 5% of such institution's total assets. Additionally, no more than 5% of the total Academy portfolio may be placed with any single financial institution with the exception of repurchase agreements. U.S. government securities and 2a7-like investment pools are excluded from these restrictions.

Credit Risk

This is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. State law limits this exposure by mandating that the Academy's investments in commercial paper and corporate bonds be limited to those with a prime rating or better issued by nationally recognized statistical rating organizations (NRSROs).

Custodial Credit Risk for Deposits

This is the risk that in the event of a bank failure, the Academy's deposits may not be returned or the Academy will not be able to recover collateral securities, if any, in the possession of an outside party. At June 30, 2017, the Academy had no deposit balances uninsured and uncollateralized.

Custodial Credit Risk for Investments

This is the risk that in the event of the failure of the counterparty, the Academy will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. This risk is minimized by the Academy through limiting investments to those of a prime or better rating and pre-qualifying the financial institutions, brokers/dealers, intermediaries, and advisors.

Foreign Currency Risk

This is the risk that changes in exchange rates will adversely affect the fair value of an investment. The Academy is not authorized to invest in investments that would be subject to this type of risk.

W-A-Y ACADEMY - FLINT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2017

Note 4 - Capital Assets

Summary of capital asset transactions:

	Balance July 1, 2016	Additions	Disposals	Balance June 30, 2017
Land, Buildings & Additions	\$ <u>203,500</u>	\$ -	\$ -	\$ <u>203,500</u>
Subtotal	203,500	-	-	203,500
Accumulated Depreciation:				
Land, Buildings & Additions	<u>33,917</u>	<u>20,350</u>	<u>-</u>	<u>-</u>
Subtotal	<u>33,917</u>	<u>20,350</u>	<u>-</u>	<u>54,267</u>
Net Capital Assets	\$ <u><u>169,583</u></u>	\$ <u><u>(20,350)</u></u>	\$ <u><u>-</u></u>	\$ <u><u>149,233</u></u>

Depreciation expense, when appropriate, was allocated to governmental functions. Depreciation expense that was not allocated appears on the statement of activities as "unallocated." Depreciation was recorded on the statement of activities as follows:

Instruction	\$ 16,280
Support	2,035
Unallocated	<u>2,035</u>
Total Depreciation Expense	<u>\$ 20,350</u>

Note 5 – Installment Contracts and Long-Term Debt

Installment Contracts

On August 29, 2014, the Academy entered into an interest free installment loan with W-A-Y Widening Advancements for Youth for \$203,500, due in monthly principal payments of \$5,653 through October 1, 2017. This loan funded the building improvements for the Washtenaw Campus.

Future principal requirements for the installment debt to be paid from the General Fund are as follows:

Year Ended	
<u>June 30,</u>	<u>Principal</u>
2018	\$ 22,611

W-A-Y ACADEMY - FLINT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2017

Note 6 – Short-Term Debt

The Academy entered into a State Aid Bridge Loan in the amount of \$509,000 with an interest rate of 4.25% in August 2016. This loan had a balance of \$91,120 which included accrued interest as of June 30, 2017, and was paid in full in August 2017.

Note 7 – Defined Benefit Pension Plan & Retirement Plan

The Academy did not participate in a defined benefit pension plan or defined contribution plan for its employees. Therefore, no pension plan disclosure is deemed necessary.

Note 8 - Fund Balance

Non-spendable, Restricted, Committed, Assigned and Unassigned

The Board of Trustees adopts a budget each year that includes the appropriation of fund balance. Non-spendable fund balance represents assets that are not available in spendable form and are not expected to be converted to cash.

Non-spendable:

Prepaid expenses	\$	<u>14,448</u>
Total Non-spendable	\$	<u>14,448</u>

Restricted fund balances are reported separately to show legal constraints from debt covenants and legislation that limits the Academy's ability to use that fund balance for day-to-day operations. The Academy had no amounts restricted at June 30, 2017. Committed fund balance represents constrained amounts imposed by board resolution. The Academy had no amounts committed at June 30, 2017.

Assigned fund balance represents amounts intended to be used for specific purposes expressed by the Board of Trustees, Finance Committee, or the official authorized by the governing body. Residual amounts in governmental funds other than the General Fund are also assigned.

Unassigned fund balance is reported only in the General Fund and represents the remaining fund balance after non-spendable, restrictions, and assignments have been made.

The Academy applies restricted resources first for applicable expenditures. Assigned fund equity is applied when expenditures are incurred for the assigned purpose, followed by unassigned fund equity for budgeted expenditures.

Note 9 - Contingencies and Commitments

The Academy has received federal and state grants for specific purposes. These grants are subject to review and audit by the grantor agencies. Although such audits could generate expenditure disallowance under terms of the grants, management believes that any required reimbursements would not be material.

W-A-Y ACADEMY - FLINT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 2017

Note 10 - Risk Management

The Academy is exposed to various risks of loss related to property loss, torts, errors and omissions. The Academy purchases commercial insurance coverage to cover potential claims, and management believes this coverage is sufficient to protect the Academy from any significant adverse financial impact.

Note 11 - Leases

The Academy leases the Flint Campus at 817 E. Kearsley Street, Flint, Michigan under the terms of a lease agreement that expires on August 31, 2019. Lease expense for the year ended June 30, 2017 was \$100,765.

Future minimum payments under the lease are as follows:

June 30, 2018	\$ 103,872
June 30, 2019	\$ 103,872
June 30, 2020	\$ 17,312

The Academy leases the Washtenaw Campus at 555 Briarwood Circle, Suite 105, Ann Arbor, Michigan under the terms of a lease agreement that expires on August 31, 2017. Lease expense for the year ended June 30, 2017 was \$132,220.

Future minimum payments under the lease are as follows:

June 30, 2018	\$ 40,355
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Note 12 - Subsequent Events

The Academy entered into a State Aid Bridge Loan in the amount of \$200,000 with an interest rate of 4.75% in August 2017. The payments for this loan will be remitted through monthly state aid payments. This will be paid in full in August 2018.

Subsequent events have been reviewed through September 29, 2017, the date the financial statements were available to be issued.

REQUIRED SUPPLEMENTAL INFORMATION

W-A-Y ACADEMY - FLINT
REQUIRED SUPPLEMENTAL INFORMATION
BUDGETARY COMPARISON SCHEDULE - GENERAL FUND
FOR THE YEAR ENDED JUNE 30, 2017

	Budget		Actual	Variance with Final Budget Positive (Negative)
	Original	Final		
Revenues				
Local Sources	\$ 39,403	\$ 53,334	\$ 56,217	\$ 2,883
State Sources	1,957,144	1,723,319	1,723,319	-
Federal Sources	241,041	350,147	269,145	(81,002)
Total Revenues	2,237,588	2,126,800	2,048,681	(78,119)
Expenditures				
Education				
Instruction				
Basic Programs	1,194,288	829,203	814,754	14,449
Added Needs	324,534	337,521	276,068	61,453
Supporting Services				
Pupil Services	41,950	29,760	33,743	(3,983)
Instructional Staff	24,656	93,699	85,057	8,642
General Administration	123,941	77,727	96,051	(18,324)
School Administration	2,782	97,966	96,585	1,381
Business Services	49,428	79,474	79,419	55
Operation & Maintenance	336,141	383,020	313,565	69,455
Transportation	3,450	9,222	4,315	4,907
Personnel & Information	154,031	189,720	186,786	2,934
Community Services	-	5,500	4,784	716
Total Expenditures	2,255,201	2,132,812	1,991,127	141,685
Excess of Revenues Over/(Under) Expenditures	(17,613)	(6,012)	57,554	63,566
Other Financing Sources/(Uses)				
Other Financing Sources	18,350	15,513	13,627	(1,886)
Other Financing (Uses)	(269)	(8,938)	(67,833)	(58,895)
Total Other Financing Sources/(Uses)	18,081	6,575	(54,206)	(60,781)
Excess/(deficiency) of revenues over/(under) expenditures and other financing sources/(uses)	468	563	3,348	2,785
Fund Balance - July 1	11,100	11,100	11,100	-
Fund Balance - June 30	\$ 11,568	\$ 11,663	\$ 14,448	\$ 2,785

OTHER INFORMATION

WAY ACADEMY - FLINT
SCHEDULE OF REVENUES AND OTHER FINANCING SOURCES-GENERAL FUND
FOR THE YEAR ENDED JUNE 30, 2017
WITH COMPARATIVE TOTALS FOR THE YEAR ENDED JUNE 30, 2016

	Total June 30, 2017	June 30, 2016
Revenues:		
Revenue from Local Sources		
Other Local Revenue	\$ 56,217	\$ 31,545
Total Revenue from Local Sources	56,217	31,545
Revenue from State Sources		
Unrestricted Grants		
State School Aid	1,526,578	1,770,067
Restricted Grants		
At Risk	149,508	143,250
Other	47,233	66,551
Total Revenue from State Sources	1,723,319	1,979,868
Revenue from Federal Sources		
Restricted Grants		
Title I	149,559	66,936
Title IIA/Improving Teacher Quality	26,997	7,500
IDEA Flow Through	90,876	51,169
Other	1,713	162,133
Total Revenue from Federal Sources	269,145	287,738
Other Financing Sources		
Act 18	13,627	19,713
Total Other Financing Sources	13,627	19,713
Total Revenues & Other Financing Sources	\$ 2,062,308	\$ 2,318,864

WAY ACADEMY - FLINT
OTHER SUPPLEMENTAL INFORMATION
GENERAL FUND
SCHEDULE OF EXPENDITURES AND OTHER FINANCING USES
FOR THE YEAR ENDED JUNE 30, 2017
WITH COMPARATIVE TOTALS FOR THE YER ENDED JUNE 30, 2016

	<u>Purchased Services</u>	<u>Supplies & Materials</u>	<u>Other Expenses</u>	<u>Capital Outlay</u>	<u>Total June 30, 2017</u>	<u>Total June 30, 2016</u>
Instruction						
Basic Programs						
High School	\$ 803,395	\$ 10,613	\$ 746	\$ -	\$ 814,754	\$ 1,223,920
Added needs						
Special Education	160,529	283	4,500	-	165,312	100,863
Vocational Education	7,018	912	-	-	7,930	6,510
Compensatory Education	95,982	6,844	-	-	102,826	67,930
Total Instruction	<u>1,066,924</u>	<u>18,652</u>	<u>5,246</u>	<u>-</u>	<u>1,090,822</u>	<u>1,399,223</u>
Supporting Services						
Pupil Services						
Social Work	33,743	-	-	-	33,743	50,992
Instructional Staff						
Staff Improvement	82,667	286	-	2,104	85,057	27,486
General Administration						
Board of Education	9,312	531	-	-	9,843	25,875
Executive Administration	84,007	2,201	-	-	86,208	226,380
School Administration						
School Administration	94,634	1,951	-	-	96,585	1,731
Business Services						
Fiscal Services	65,321	-	14,098	-	79,419	48,730
Operations & Maintenance						
Operation & Maintenance	279,401	1,909	-	-	281,310	262,387
Security Services	32,255	-	-	-	32,255	69,382
Pupil Transportation						
Pupil Transportation Services	4,315	-	-	-	4,315	3,154
Central Services						
Staff/Personnel Services	51,841	-	-	-	51,841	60,149
Technology	106,144	-	-	-	106,144	71,306
Pupil Accounting	28,801	-	-	-	28,801	420
Community Services						
Community Activities	<u>3,020</u>	<u>1,764</u>	<u>-</u>	<u>-</u>	<u>4,784</u>	<u>-</u>
Total Support Services	<u>875,461</u>	<u>8,642</u>	<u>14,098</u>	<u>2,104</u>	<u>900,305</u>	<u>847,992</u>
Other Financing Uses						
Principal Loan Payments	-	-	67,833	-	67,833	67,834
Intra-district Transfers	-	-	-	-	-	3,243
Total Other Financing Uses	<u>-</u>	<u>-</u>	<u>67,833</u>	<u>-</u>	<u>67,833</u>	<u>71,077</u>
Total Expenditures & Other Financing Uses	<u>\$ 1,942,385</u>	<u>\$ 27,294</u>	<u>\$ 87,177</u>	<u>\$ 2,104</u>	<u>\$ 2,058,960</u>	<u>\$ 2,318,292</u>

INDEPENDENT AUDITORS' REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

September 29, 2017

Board of Directors
W-A-Y Academy - Flint

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the W-A-Y Academy - Flint as of and for the year ended June 30, 2017, and the related notes to the financial statements, which collectively comprise the W-A-Y Academy - Flint basic financial statements, and have issued our report thereon dated September 29, 2017.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the W-A-Y Academy - Flint's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the W-A-Y Academy - Flint's internal control. Accordingly, we do not express an opinion on the effectiveness of W-A-Y Academy - Flint's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or, significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

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Compliance and Other Matters

As part of obtaining reasonable assurance about whether the W-A-Y Academy – Flint’s financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity’s internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the organization’s internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Taylor & Morgan, P.C.

TAYLOR & MORGAN, P.C.
Certified Public Accountants